

HOSPITALS

Rank Prev. Rank	Hospital •Address	•Website •Email	Net patient revenue for 12 months ended Sept. 30, 2016 •yearly % change	Pre-tax net income (loss) for 12 months ended Sept. 30, 2016	Pre-tax net income (loss) for 12 months ended Sept. 30, 2015	Patient days •yearly % change	Outpatient visits •yearly % change	Licensed beds	OC employees (full- and part-time) •yearly % change	Parent company	Top local official(s) •Title •Phone/fax
1 (1)	UC Irvine Medical Center 101 The City Drive S. Orange 92868-3201	ucirvinehealth.org	\$997.1 million 9%	\$15.8 million	\$58.5 million	123,422 5%	509,125 2%	413	4,800 3%	University of California, Irvine	Howard J. Federoff vice chancellor, health affairs/CEO, UC Irvine Health (714) 456-7890
2 (2)	Hoag Memorial Hospital Presbyterian⁽¹⁾ 1 Hoag Drive Newport Beach 92658-6100	hoag.org feedback@hoag.org	\$906.9 million 7%	\$190.7 million	\$73.7 million	113,773 7%	413,526 3%	527	5,400 ⁽²⁾ 3%	Hoag Memorial Hospital Presbyterian	Robert T. Braithwaite CEO/president (949) 764-4624
3 (3)	St. Joseph Hospital-Orange 1100 W. Stewart Drive Orange 92868-3849	sjo.org sjo-feedback@stjoe.org	\$584.1 million 0%	(\$8.8 million)	(\$944,804)	79,706 3%	329,269 5%	491	2,901 27%	St. Joseph Health	Steven C. Moreau CEO/president (714) 633-9111
4 (5)	Mission Hospital⁽³⁾ 27700 Medical Center Road Mission Viejo 92691-6426	mission4health.com mission.info@stjoe.org	\$557.8 million 6%	\$26.5 million	\$17.5 million	83,681 -1%	208,975 4%	523	2,500 0%	St. Joseph Health	Tarek Salaway CEO (949) 364-1400
5 (4)	CHOC Children's (Children's Hospital of Orange County) 1201 W. La Veta Ave. Orange 92868-3874	choc.org kschiller@choc.org	\$548 million 1%	\$21.6 million	\$19.7 million	64,818 5%	228,488 2%	279	3,441 10%	Children's HealthCare of California	Kimberly C. Cripe CEO/president (714) 997-3000/(714) 509-8477
6 (6)	St. Jude Medical Center 101 E. Valencia Mesa Drive Fullerton 92835-3875	stjudemedicalcenter.org	\$496 million 1%	\$13.1 million	(\$4.6 million)	72,444 12%	469,609 8%	320	2,449 3%	St. Joseph Health	Brian Helleland CEO (714) 871-3280/(714) 992-3912
7 (7)	Kaiser Permanente Anaheim Medical Center⁽⁴⁾ 3440 E. La Palma Ave. Anaheim 92806-2020	kp.org/orangecounty	\$450 million ⁽⁵⁾ NA	wnd	wnd	112,393 ⁽⁵⁾ NA	165,746 ⁽⁵⁾ NA	430 ⁽⁵⁾	7,665 2%	Kaiser Permanente	Mark Costa senior VP/area manager (714) 644-2000/(714) 644-2499
8 (8)	Fountain Valley Regional Hospital & Medical Center 17100 Euclid St. Fountain Valley 92708-4043	fountainvalleyhospital.com fvr-mktg@tenethealth.com	\$380.8 million -6%	\$19.8 million	\$38.7 million	84,862 -3%	72,152 -8%	400	1,463 -18%	Tenet Healthcare Corp.	Kenneth D. McFarland CEO (714) 966-7200/(714) 966-8039
9 (9)	Saddleback Memorial Medical Center⁽⁶⁾ 24451 Health Center Drive Laguna Hills 92653-3689	memorialcare.org/saddleback	\$336.2 million -4%	\$43 million	\$54.5 million	51,543 -2%	211,839 -8%	252	1,706 -11%	MemorialCare Health System	Marcia Manker CEO (949) 837-4500
10 (10)	Orange Coast Memorial Medical Center 18111 Brookhurst St. Fountain Valley 92708-6728	memorialcare.org	\$297.9 million 4%	\$22 million	\$20.5 million	41,431 -6%	90,598 13%	218	1,476 5%	MemorialCare Health System	Marcia Manker CEO (714) 378-7000/(714) 378-5513
11 (11)	Los Alamitos Medical Center 3751 Katella Ave. Los Alamitos 90720-3164	losalamitosmedctr.com losalamitosmedctr@tenethealth.com	\$218 million 4%	\$14.2 million	\$14.7 million	45,838 3%	86,297 1%	167	1,114 0%	Tenet Healthcare Corp.	Kent Clayton CEO (562) 598-1311/(562) 493-2812
12 (13)	Orange County Global Medical Center 1001 N. Tustin Ave. Santa Ana 92705-3502	orangecounty-gmc.com shelle.malm@ihhioc.com	\$199.1 million 10%	\$47.9 million	\$32.2 million	37,946 8%	40,173 13%	228	1,147 0%	KPC Healthcare Inc.	Suzanne Richards CEO, KPC Healthcare (714) 953-3500/(714) 953-3613
13 (12)	AHMC Anaheim Regional Medical Center 1111 W. La Palma Ave. Anaheim 92801-2804	anaheimregionalmc.com	\$192.4 million -8%	(\$8.3 million)	(\$5.9 million)	48,104 -2%	59,374 -6%	223	1,243 -2%	AHMC Healthcare Inc.	Rick Castro CEO (714) 774-1450
14 (NR)	Hoag Orthopedic Institute 16250 Sand Canyon Ave. Irvine 92618-3714	orthopedichospital.com	\$122.2 million 4%	\$38.5 million	\$37.6 million	10,398 -0%	954 14%	70	-	Hoag Memorial Hospital Presbyterian	Carlos A. Prietto CEO/president (855) 999-4641
15 (14)	West Anaheim Medical Center 3033 W. Orange Ave. Anaheim 92804-3156	westanaheimmedctr.com wamcinfo@primehealthcare.com	\$100.6 million -10%	(\$3.9 million)	\$8.6 million	34,998 5%	34,038 -34%	219	821 0%	Prime Healthcare Services	Virg Narbutas regional CEO (714) 827-3000/(714) 229-6813

Sources: Office of Statewide Health Planning and Development and the hospitals

Abbreviations: NA: not applicable; wnd: would not disclose

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(1) Includes Hoag Hospital Irvine

(2) OC employees includes Hoag Orthopedic Institute and Hoag Hospital Irvine

(3) Includes Mission Hospital-Laguna Beach

(4) Includes Kaiser Permanente Irvine Medical Center

(5) Business Journal estimate

(6) Includes Saddleback Memorial Medical Center-San Clemente

Researched by Dana Truong

Highlight provided for fee

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Prev. Rank	Address	Email	•yearly % change			•yearly % change	•yearly % change		•yearly % change		•Title •Phone/fax
16	Placentia-Linda Hospital 1301 N. Rose Drive Placentia 92870-3899	placentialinda.com	\$98 million 1%	\$12.6 million	\$16.9 million	11,193 3%	53,397 5%	114	481 11%	Tenet Healthcare Corp.	Christina Oh CEO (714) 993-2000
17	Garden Grove Hospital & Medical Center 12601 Garden Grove Blvd. Garden Grove 92843-1959	gardengrovehospital.com info@gardengrovehospital.com	\$89.1 million -9%	\$4.3 million	\$7 million	21,004 -6%	37,013 -0%	167	623 0%	Prime Healthcare Services	Richard (Rick) M. Rowe CEO (714) 537-5160/(714) 741-3370
18	College Hospital Costa Mesa 301 Victoria St. Costa Mesa 92627-1995	collegehospitals.com alexs@chcm.us	\$78.7 million -17%	\$18.4 million	\$32.7 million	40,672 -1%	16,847 -7%	122	477 13%	College Health Enterprises	Susan Taylor CEO (949) 642-2734/(949) 574-3320
19	Anaheim Global Medical Center 1025 S. Anaheim Blvd. Anaheim 92805-5806	anaheim-gmc.com	\$74.9 million 17%	\$8.2 million	(\$1.3 million)	40,241 15%	32,197 29%	188	600 0%	KPC Healthcare Inc.	Scott Rifkin CEO (714) 533-6220/(714) 563-2859
20	CHOC Children's at Mission Hospital 27700 Medical Center Road, fifth floor Mission Viejo 92691-6426	choc.org/ccmh kschiller@choc.org	\$67.4 million 20%	\$13.5 million	\$4.8 million	8,421 13%	22,429 -1%	54	138 5%	Children's HealthCare of California	Kimberly C. Cripe CEO/president (949) 364-1400
21	Kindred Hospital Westminster 200 Hospital Circle Westminster 92683-3910	khwestminster.com	\$66 million -10%	\$3.9 million	\$8.9 million	35,388 -5%	0 NA	109	500 ⁽⁵⁾ NA	Kindred Healthcare Inc.	Julie Myers CEO (714) 893-4541/(714) 894-3407
22	South Coast Global Medical Center 2701 S. Bristol St. Santa Ana 92704-6201	southcoast-gmc.com	\$54.6 million 4%	\$892,227	(\$3 million)	32,101 -2%	27,318 3%	178	523 0%	KPC Healthcare Inc.	Ron Galonsky CEO (714) 754-5454/(714) 754-5538
23	La Palma Intercommunity Hospital⁽⁷⁾ 7901 Walker St. La Palma 90623-1764	lapalmaintercommunityhospital.com lpihinfo@primehealthcare.com	\$54.2 million -12%	(\$3.6 million)	\$994,865	18,532 -5%	21,453 -9%	141	462 0%	Prime Healthcare Services	Virg Narbutas regional CEO (714) 670-7400/(714) 229-6813
24	Huntington Beach Hospital⁽⁸⁾ 1772 Beach Blvd. Huntington Beach 92647-6819	hbhospital.org info@hbhoc.com	\$48.3 million -10%	(\$2.5 million)	(\$2.6 million)	17,617 -0%	25,600 -9%	131	430 0%	Prime Healthcare Services	Richard (Rick) M. Rowe CEO (714) 843-5000/(714) 843-5038
25	Chapman Global Medical Center 2601 E. Chapman Ave. Orange 92869-3296	chapman-gmc.com	\$48.2 million 6%	\$3.9 million	\$5 million	20,972 6%	13,661 -0%	114	399 0%	KPC Healthcare Inc.	Ron Galonsky CEO (714) 633-0011/(714) 532-4345
26	Kindred Hospital Brea 875 N. Brea Blvd. Brea 92821-2606	kindredhospitalbrea.com diane.zeoli@kindred.com	\$36.8 million 4%	\$4.1 million	\$2.6 million	25,471 1%	0 NA	86	206 11%	Kindred Healthcare Inc.	Diane Zeoli CEO (714) 529-6842/(714) 256-1728
27	Kindred Hospital Santa Ana 1901 N. College Ave. Santa Ana 92706-2334	kindredsantaana.com	\$29 million ⁽⁵⁾ NA	wnd	wnd	16,156 ⁽⁵⁾ NA	0 ⁽⁵⁾ NA	54 ⁽⁵⁾	220 ⁽⁵⁾ NA	Kindred Healthcare Inc.	Morgan Topper CEO (714) 564-7800/(714) 564-7814
28	HealthSouth Tustin Rehabilitation Hospital 14851 Yorba St. Tustin 92780-2925	tustinrehab.com feedback_tustin@healthsouth.com	\$25.2 million 7%	\$3.5 million	\$4 million	14,757 2%	0 NA	48	232 0%	HealthSouth Corp.	Diana Hanyak CEO (714) 832-9200/(714) 734-4851
29	HealthBridge Children's Hospital 393 S. Tustin St. Orange 92866-2501	healthbridgeorange.com	\$12.2 million -7%	\$2.3 million	\$3 million	8,795 -7%	2,012 -38%	27	wnd	Nexus Health Systems	Roberta Consolver CEO/chief clinical officer (714) 289-2400/(714) 289-2367
30	Newport Bay Hospital 1501 E. 16th St. Newport Beach 92663-5924	newportbayhospital.com info@beaconhealthcare.com	\$11.2 million 5%	(\$30,906)	\$190,272	11,659 1%	0 NA	36	95 6%	Beacon Healthcare Services Inc.	James Parkhurst CEO/president (949) 650-9750/(949) 650-9751

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⁽⁵⁾ Business Journal estimate

⁽⁷⁾ La Palma Intercommunity Hospital converted to a nonprofit hospital; Ontario-based Prime Health Services donated La Palma

Intercommunity Hospital to the Prime Healthcare Foundation

⁽⁸⁾ Huntington Beach Hospital converted to a nonprofit hospital; Ontario-based Prime Health Services donated Huntington Beach Hospital to the Prime Healthcare Foundation

Researched by Dana Truong

Top-Ranked Hospitals Combine for 2% Revenue Jump

30 Centers Take in \$7.2B; UCI Hospital Still at Top

By SHERRY HSIEH

Last year Renton, Wash.-based **Providence Health & Services** and Irvine-based **St. Joseph Health** merged to form a seven-state healthcare system, a transaction that further consolidated its Orange County-based hospitals under the umbrella of **St. Joseph Hoag Health**.

The new entity accounts for five of the 30 OC hospitals we've ranked this year with at least \$10 million in net patient revenue.

The facilities took in \$7.2 billion, up 2%. The list also includes pretax net income; and the number of patient days, outpatient visits, licensed beds and OC-based employees, though those numbers don't affect the rankings.

The list includes new entrants **Hoag Orthopedic Institute** in Irvine and **HealthBridge Children's Hospital** in Orange. Some other hospitals shuffled positions, but the ranking is otherwise unchanged from last year.

Wellness

UC Irvine Medical Center held onto first place with net patient revenue of approximately \$997.1 million for the 12 months ended Sept. 30, up 9.24% year-over-year.

"UC Irvine Health has a long-standing commitment to promoting wellness in our community," said Vice Chancellor of Health Affairs and Chief Executive **Howard Federoff**. "We opened Orange County's first Federally Qualified Health Center in Santa Ana, and we continue to expand clinical services and wellness education across the region."

UCI Health, as the only university-based care provider in Orange County, comprises clinical, medical education, and research. Its 417-bed acute care hospital is in Orange.

Federoff said a focus for UCI Health is to provide comprehensive care to older adults, a group he referred to as the "Silver Tsunami."

Efforts include preventive care and chronic care, with the goal to empower patients to manage their own health.

■ The hospitals in the St. Joseph Hoag network include: No. 2 ranked **Hoag Memorial Hospital Presbyterian**, third-ranked **St. Joseph Hospital-Orange**, fourth-ranked **Mission Hospital** and sixth-ranked **St. Jude Medical Center**.

■ **Children's Hospital of Orange County** broke up the St. Joseph Hoag Health streak on the list, placing fifth with \$548 million in revenue. It experienced growth in inpatient and outpatient care, according to Senior Vice President and Chief Financial Officer **Kerri Schiller**.

"Patients admitted to CHOC for inpatient care increased by 3% in 2016, and in particular, CHOC treated a large number of high-acuity patients with very long length of stays," said Schiller, referring to very sick patients, particularly in oncology and neonatal intensive care.

■ Hoag, with approximately \$906.9 million in revenue that includes **Hoag Hospital Irvine**, grew revenue by 7%.

Chief Executive **Robert Braithwaite** attributed the increase to inpatient volume growth at hospital campuses in Newport Beach and Irvine, as well as efforts to lower expenses and make care delivery more efficient.

Outpatient visits increased by 3%. "Our commitment to the transition to outpatient care delivery is evidenced in the opening of Hoag Health Center Irvine at Sand Canyon and the groundbreaking of Hoag Health Center Tustin, as well as our urgent care strategy and the continued growth of our physician network," Braithwaite said.



Federoff: UCI system continues to expand services, education

Hoag topped St. Joseph-Orange, which reported roughly \$584.1 million in net patient revenue, by more than 55%. St. Joseph-Orange also had a steeper increase in operating

loss.

Richard Afable, executive vice president of St. Joseph Health's Southern California region and chief executive of St. Joseph Health, said the numbers don't paint a holistic picture of the health system.

"Thinking of hospitals as a 'retail' model, where the more beds, more patients, and more revenue the better, doesn't tell the whole story," Afable said. "Hospitals are increasingly focused on serving the community more holistically, striving for better community health. If that means fewer hospital stays, less surgery and reduced use of hospital beds, we are OK with that."

New entrants Hoag Orthopedic and HealthBridge Children's had \$122.2 million and \$12.2 million in revenue, respectively. ■



Douglas Hospital: top-ranked UC Irvine Health's 417-bed acute care hospital in Orange



OVERALL HOSPITAL QUALITY

THANK YOU TO THE ENTIRE HOI TEAM FOR ACHIEVING THE FOLLOWING IN 2016:

5-STAR HOSPITAL QUALITY RATING FROM U.S. CENTERS FOR MEDICARE & MEDICAID SERVICES (HOI WAS AMONG TWO PERCENT OF HOSPITALS NATIONWIDE AND WAS THE ONLY ORANGE COUNTY HOSPITAL AWARDED ALL FIVE STARS)

LOWEST READMISSION RATE FOR HIP AND KNEE REPLACEMENT IN THE COUNTRY AS RECOGNIZED BY *BECKER'S HOSPITAL REVIEW*

HIGHEST VOLUME OF JOINT REPLACEMENT PROCEDURES IN THE STATE OF CALIFORNIA

RECOGNIZED WITH A PRESS GANEY "GUARDIAN OF EXCELLENCE AWARD" FOR REACHING THE 95TH PERCENTILE IN PATIENT EXPERIENCE

"100 BEST PLACES TO WORK IN HEALTHCARE" AS NAMED BY *MODERN HEALTHCARE*

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